

## REPORT OF THE AMERICAN ASSEMBLY 2003-2004

The American Assembly is pleased to present the following report of its activities in this fiscal year. This year The Assembly reaffirmed its strong commitment to President Dwight D. Eisenhower's forward-thinking vision when he founded the institution. At the time, he believed that through reasoned dialogue, citizens could examine important issues affecting U.S. interests, and arrive at workable solutions. Our mission is clear and every bit as critical as it was in 1950.

During this period, The Assembly mounted two new national initiatives, postponed another, identified partners and co-sponsors for a series of domestic and foreign Assemblies, assisted in founding a new institution with long-standing colleagues, and joined another national group in enhancing a non-profit curriculum.

### ASSEMBLY PROJECTS

#### *“The Future of the Accounting Profession”*

The 103rd American Assembly on “The Future of the Accounting Profession” took place November 13-15, 2003 at the Lansdowne Resort in Leesburg, Virginia. Fifty-seven distinguished leaders from the worlds of accounting, academia, media, the law, and investment banking together with a number of current and former regulators reached a consensus on changes that, if implemented, can have a dramatic and long lasting impact on the accounting profession. Discussions focused on the present state of the accounting profession, its desired future state, and on ways to realize that future potential. The program was co-directed by Roderick M. Hills, partner, Hills & Stern and former chairman of the SEC, and Russell E. Palmer, CEO, The

Palmer Group, former dean of The Wharton School and former CEO of Touche Ross. Keynote addresses were delivered by William H. Donaldson, chairman of the SEC, and Roman Weil, V. Duane Rath Professor of Accounting at the University of Chicago. Russell Palmer moderated a panel discussion among Shaun F. O'Malley, chairman emeritus, PricewaterhouseCoopers; Ray J. Groves, former CEO of Ernst & Young; and James E. Copeland, former CEO of Deloitte & Touche. A second panel, moderated by Paul A. Volcker, chairman of the International Accounting Standards Committee Foundation and American Assembly trustee, included Robert H. Herz, chair, Financial Accounting Standards Board; Tom Jones, vice chairman of the International Accounting Standards Board; Stanley Fischer, vice chair, Citigroup; and William McDonough, chairman and CEO of the Public Companies Accounting Oversight Board (PCAOB).

The project was proposed by the co-directors more than three years ago, before the disclosure of corporate scandals. A distinguished steering committee was identified and met twice to assure that the project remained relevant to national developments. Members of this committee testified before a Congressional panel and the PCAOB, and their testimony was broadcast by CNN.

The "Accounting" report approved by the participants was the subject of considerable attention in the print media and on the Internet, garnering commentary in the Washington Post, the Financial Times, the International Herald Tribune, and Bloomberg. The report was posted on the web sites of Stanford University, Columbia University, Deloitte & Touche, and Ernst & Young, among others. The report is being used as a text in undergraduate business ethics courses and in the executive education program at Duke University's Fuqua School of Business and the University of Maryland; it will be distributed October 18-20, 2004, at Columbia Business School's executive education program, "Accounting Essentials for Corporate Directors: Enhancing Financial Integrity."

Project co-director Roderick Hills has presented the report in many venues as a keynote speaker at conferences and symposiums, as well as in his testimony on "Sarbanes-Oxley: Two Years of Market and Investor Recovery" before the House Committee on Financial Services. Assembly participant Peter Wallison directed a follow-up program at the American Enterprise Institute on June 14, 2004. A number of other institutions have contacted The Assembly about continuing the discussion of issues raised in the report. The Assembly intends to extend these discussions in the coming year.

Generous support for this initiative came from The Starr Foundation, Roderick and Carla Hills, Russell E. Palmer, The New York Stock Exchange Foundation (NYSE), Charles Munger, the GE Foundation, the JP Morgan Chase Foundation, Sol Price, and an anonymous donor. Additional funding, received after completion of the report, was provided by Merrill Lynch & Co., Inc., The ChevronTexaco Corporation, Deloitte & Touche LLP, Ernst & Young LLP, PricewaterhouseCoopers LLP, The May Department Stores Company, The Williams Companies, Inc., and Marsh Inc.

***"The Creative Campus: The Training, Sustaining, and Presenting of the Performing Arts in American Higher Education"***

On March 11, 2004, sixty-four men and women including university presidents, professors, and administrators, performing arts presenters, artists, and representatives from government, business, nonprofit organizations, and the media gathered at Arden House in Harriman, N.Y. for the 104th American Assembly entitled "The Creative Campus: The Training, Sustaining, and Presenting of the Performing Arts in American Higher Education." Over the past four decades, The American Assembly has sponsored projects on many aspects of the arts, both the plastic and the performing arts. Inspired in part by the

public positions of Lee C. Bollinger, president of Columbia University and Nancy Cantor, chancellor of University of Illinois, Urbana-Champaign, who both agreed to serve as project co-chairs, The Assembly decided to focus this project exclusively on the performing arts and their role with higher education. The Assembly recognized that together, higher education and the performing arts share a broad range of mutually supportive activities through which they enrich each other, and that they have specific opportunities and roles to play in nurturing a vital and thriving modern culture. It was this project's intent to explore this crucial relationship and how at every level and in every location, America's colleges and universities offer resources for the training, sustaining, and presenting of the performing arts.

This project was directed by Alberta Arthurs, former director of Arts and Humanities at The Rockefeller Foundation and principal, Arthurs.US, and Sandra Gibson, president and CEO, Association of Performing Arts Presenters.

The participants heard formal addresses by Lee C. Bollinger and Nancy Cantor, which were filmed and can be viewed on The Assembly's web site, [www.americanassembly.org](http://www.americanassembly.org). Alberta Arthurs led a panel entitled "Resources: The Academy and the Arts" with discussants Barry P. Scherr, provost, Dartmouth College; Sekou Sundiata, artist, Dance and Be Still Arts; and Steven Tepper, deputy director and lecturer, Princeton University Center for Arts and Cultural Policy Studies. Chancellor Cantor also led a conversation among Lawrence J. Simpson, president, Eastern Campus, Cuyahoga Community College; Lawrence J. Tamburri, president, Pittsburgh Symphony Orchestra; and Shirley M. Tilgham, president, Princeton University.

The participants' report, entitled "The Creative Campus: The Training, Sustaining, and Presenting of the Performing Arts in American Higher Education," has been presented to a number of the leading higher education associations as well as arts

presenting conferences. The leadership of this project intends to continue this activity into the fall of next year. Since the release of the report, the Assembly has become a resource for scholars and institutions interested in these issues. At the request of his chancellor, Assembly participant Scott Bridges of the University of Alabama is organizing a regional Assembly on the topic.

The Ford Foundation, The Doris Duke Foundation, AT&T Foundation, Pfizer Inc., The Dana Foundation, and Altria Group, Inc., provided generous support to The Assembly for this project.

#### ***Western Hemisphere Project, Phase IV: Domestic and Foreign Assemblies***

The final phase of our Western Hemisphere series included meetings outside the United States to foster interest, cooperation, and policy innovation in issues of significance to the Western Hemisphere. The Assembly sponsored, supported, and completed five international Assemblies.

In Mexico, the Mexican Council on Foreign Relations led by Ambassador Andrés Rozental with the help of the North American Development Bank, El Colegio de la Frontera Norte, the Tecnológico de Monterrey's Business School EGADE and the Instituto Tecnológico Autónomo de México (ITAM) convened a group of more than sixty experts from Mexico, the United States, and Canada to a two-day North American Assembly in Monterrey on September 21 and 22, 2003. This international Assembly on "North America: Secure and Efficient Borders" reflected, from a multi-disciplinary and trilateral perspective, on how to create and implement formal and informal mechanisms to build and maintain secure and efficient borders. The final report was distributed among North American authorities and it can also be found at <http://www.consejomexicano.org/aa.pdf> and on The Assembly's web site.

In Ecuador, the Universidad Casa Grande held a two-day Assembly on November 7 and 8, 2003 in the city of Guayaquil. It was co-sponsored by CEPAM-ALISEI/FEPP (a consortium of three NGOs), Universidad Andina Simón Bolívar, Facultad Latinoamericana de Ciencias Sociales (FLACSO), Instituto Latinoamericano de Investigaciones Sociales (ILDIS), and Municipalidad de Guayaquil. Dr. Heinz Moeller, formerly Ecuador's Secretary of State, served as president of this Assembly. Sixty participants from Ecuador and abroad (the United States, Spain, and Italy) discussed migration and its political, economic, social, and communication implications. The Assembly was able to reach a consensus on these and other issues concerning the impact that heavy migration poses in Ecuador and the Andean region. The report is available on the American Assembly web site.

In Chile, the Instituto de Estudios Internacionales of Universidad de Chile held a two-day Assembly on January 8 and 9, 2004 in Reñaca. The Assembly titled "The United States and Chile: A New Kind of Relationship?" focused on Chile-U.S. relations and their ramifications. Approximately forty participants from Chile and the United States discussed the political, economic, and security aspects of the Chile-U.S. relationship under their new free trade agreement. The Assembly reached a consensus on different practices and approaches that Chile should follow to strengthen its relations with the United States under the agreement. The final report is available in Spanish on The Assembly's web site and will also be published as part of a book on Chile-U.S. relations.

In the Dominican Republic, the Global Foundation for Democracy and Development headed by the Dominican Republic's recently elected president, Leonel Fernández, who was a candidate at the time of the Assembly, held a Caribbean Assembly titled January 29 and 30, 2004 "The Caribbean in the 21st Century" on. Twenty-four participants from around the Caribbean discussed a range of topics including free trade,

economic growth, development, agriculture, national competitive strategies, and regional integration in the Caribbean. The Assembly took place in Casa de Campo, La Romana. The Spanish version of the report has been completed and the English translation is forthcoming.

In addition to these international initiatives, The Assembly sponsored a U.S.-based program with The Office of Pan American Initiative and the Southwest Center for Environmental Research and Policy (SCERP) at Arizona State University in Tempe, Arizona. The program, entitled "Building Partnerships for a Sustainable U.S.-Mexico Border Region," was held on April 19 and 20, 2004. This Assembly brought together a group of U.S.-Mexico government, business, and academic professionals to discuss, identify, and highlight issues that will eventually lead to viable policy solutions to the environmental problems, related to business, economic, and educational issues in the Arizona-Sonora border regions.

Next year The American Assembly's Western Hemisphere international series will conclude when Brazil's Centro Brasileiro de Relações Internacionais (CEBRI) directed by Mario Marconini will co-sponsor an Assembly August 19, 2004 that will bring together a diverse and high-level group of prominent Brazilian authorities to examine the current and future state of the Lula Government's foreign policy. Participants will adopt a report of findings and policy proposals on issues confronting Brazil in the short, medium, and long-term. The Assembly, entitled "Brazilian Foreign Policy in Perspective: Security, Trade, and Bilateral Relations," will take place in Rio de Janeiro. The final report in Portuguese and English will be identified in our 2004-2005 annual report.

Funding for these Assemblies was made possible by generous grants from The Tinker Foundation, the Exxon Mobil Foundation, and the Ford Foundation.

## PARTNERSHIPS

### *The United States Air Force Academy's 46<sup>th</sup> Assembly*

Continuing its long tradition, The United States Air Force Academy held its 46<sup>th</sup> Academy Assembly in Colorado on February 3-6, 2004. Convened annually since 1959, the United States Air Force Academy Assembly is an undergraduate student conference sponsored jointly by the Air Force Academy and The American Assembly. Held on the Academy grounds, this student planned and administered conference provides a unique opportunity for 140 highly qualified undergraduates to discuss a topic of contemporary significance. Delegates to the 46th Academy Assembly addressed "Global Governance: The Role of States and International Organizations." Prominent academics, government officials, business leaders, and policy experts serve as speakers and roundtable leaders. Thomas R. Pickering, senior vice president for International Relations at The Boeing Company, and former U.S. Under Secretary of State for Political Affairs, and Benjamin J. Stein, columnist, author, and presidential speech writer, were keynote speakers. Students issue a consensus report reflecting the dominant views and policy recommendations, which the Academy distributes widely to both academic and government institutions.

In order to assure Columbia representation, The American Assembly sponsored Columbia College student Uri Shanske to participate in the meeting.

### *Inner City Economic Forum*

The Assembly, together with the Initiative for a Competitive Inner City (ICIC), Bank of America, and the Yucaipa Corporate Initiatives Fund, founded the Inner City Economic Forum (ICEF). The inaugural meeting of ICEF was held on October 16

and 17, 2003 in New York City. The forum is an ongoing network of business leaders, policy makers, community practitioners, opinion shapers, and national organizations that are dedicated to revitalizing the nation's inner cities. ICIC served as the principal and operating partner. Co-chairs were Henry Cisneros, chairman and CEO, American City Vista; Reverend and former Congressman Floyd Flake; Kenneth Lewis, chairman and CEO, Bank of America; and Michael Porter, University Professor at Harvard. President Bill Clinton and Kenneth Lewis addressed the group of one hundred eighty-five participants.

The concept for the Forum can be traced to The Assembly's 1997 "Community Capitalism" project. The Forum's underlying premise follows The Assembly's conclusions that by improving the economic health of distressed communities, serious social issues in our inner cities can also be improved. The ICEF developed an action plan, and a number of participants and organizations committed both time and resources to identify opportunities and strategies to take the Forum's ideas to scale and achieve success within three years. A follow-up meeting was held in February 2004 to identify additional goals.

### *American Humanics Dialogue*

American Humanics, a national nonprofit organization based in Kansas City, Missouri, drew on The Assembly's National Dialogue project and developed a new initiative to equip college students to become skilled professionals and leaders in American's nonprofit service organizations and agencies. The Assembly provided staff support and funds to help structure a Dialogue program on American Humanics' seventy-seven college and university campus chapters across the country. The project was launched on January 4, 2004 during American Humanics' annual meeting. The First Annual National

Collegiate Dialogue, attended by more than 700 college students, addressed the topic of “Strengthening All Families.” The campus chapters will run community dialogues that provide students with hands-on experience in developing leadership skills, consensus building, and implementing action plans.

The Assembly was pleased with the success of the initial project and expects to provide its materials as background for future Dialogues.

## TRUSTEES

The American Assembly mourns the passing of its dear friend, advocate, and trustee Clarence Walton. Prior to serving as president of Catholic University, Clarence was a professor in the Columbia business school and then dean of its School of General Studies. Known as the “elder statesman of business ethics,” he participated in several Assemblies and directed The Assembly’s “The Ethics of Corporate Conduct” project. In 1990 Clarence became a trustee emeritus. We will miss his thoughtful and sound counsel.

## THE YEAR AHEAD

### *Next Generation Project*

The American Assembly is poised to initiate a major new multi-year undertaking, which will focus on the effectiveness and relevancy of many of the institutions developed in the post-World War II period. This initiative will examine how these institutions, founded in a different era, can better meet the needs of our increasingly interconnected global society. Conceived and chaired by Assembly chairman Richard W. Fisher, an advisory council of senior national leaders have agreed to serve as counselors and a steering committee comprised of influential policy leaders is in formation and will assist in developing this initiative to its best advantage. They will help to frame the issues, identify needed research, and secure participants.

Not since The American Assembly was enlisted by President Eisenhower to administer his “National Goals” study has such a broad and inclusive project been undertaken. An extremely important component to the Next Generation project will be the engagement of the nation’s emerging leaders. A fundamental premise of the project will be to assure that representatives of the next generation of America’s leaders, those who will inherit and manage these institutions, are brought into the of the policy-making framework.

The Assembly will join other leading educational institutions in co-sponsoring regional American Assemblies, targeted to their specific interests and concerns, in order to better inform participants of the national Assemblies.

### ***“U.S.-Canada Relations”***

The American Assembly is continuing its tradition of convening bi-national conferences on the topic of U.S.–Canada relations that began in 1964 (“The United States and Canada”) and continued in 1984 (“Canada and the United States”). In February 2005 we are revisiting this topic with the next conference on “U.S.–Canada Relations” at Arden House, in Harriman, New York. The Assembly is joined in this bi-national initiative by two leading scholarly and public policy institutions, The Canadian Institute of International Affairs in Toronto and the Canada Institute at the Woodrow Wilson International Center for Scholars in Washington, D.C.

The project co-chairs are Allan Gotlieb, former Canadian ambassador to the United States, former under secretary of state for external affairs, and senior advisor at Stikeman Elliot in Toronto and James Blanchard, former U. S. ambassador to Canada, former governor of Michigan, and a four-term member of the U. S. Congress, currently a partner at Piper Rudnick in Washington, D.C. David G. Haglund, the Sir Edward Peacock Professor of Political Studies at Queen’s University in Kingston, Ontario, and Joseph T. Jockel, director of the Canadian Studies program at St. Lawrence University in Canton, New York, leading authorities on the bi-national relationship, are serving as project co-directors.

A distinguished steering committee with authorities from both countries met in New York City in June to assist the co-directors in shaping the project. The Assembly project will be linked to a special issue of the *International Journal*, Canada’s leading scholarly publication on international affairs, of which Messrs. Haglund and Jockel are the co-editors. Papers commissioned as background reading for Assembly participants will serve as chapters in the *Journal*. The volumes that accompanied our earlier Assemblies have long served as

standard reference works on the U.S.–Canada relationship. At the conclusion of their discussions, the participants will approve a report of findings and recommendations, which will also be included in the *Journal*.

### ***“Educating America: Navigating the Healthcare Maze”***

The Assembly had expected to hold a national program on preparing our society for the future challenges on healthcare, including the complex issues of improving the delivery of healthcare, examining the design of healthcare policy, and the managing of the system itself. The Assembly brought together a project steering committee of national authorities in January, 2004. The Assembly remains committed to this project and to the exploration of these issues, but we were unable to secure funding to permit us to proceed with this initiative of vital national interest. It has been postponed.

### ***Additional Upcoming Projects***

The Assembly is in preliminary planning stages on a number of projects for the upcoming period. They include “The Role of Artists in American Society,” Educating Americans for the Twenty-first Century,” “Community Development in Weak Market Cities,” and “Culture and the Community.”

### **WEB SITE**

Over the past year, The Assembly has developed a comprehensive new web site to make its content more accessible and comprehensive. In recent years, Assembly reports and other information have been available on-line, and this dissemination has been increasingly important to achieving world-wide circulation. Changes will be made on a continuing basis to ensure that the web site better serves The Assembly’s growing constituencies.

## FINANCES

By contract, Columbia University, fiscal agent for The American Assembly, prepares all official reports of Assembly accounts, which are available upon request. Assembly income in any one fiscal year is sometimes designated for programs in prior or subsequent years. Conversely, expenditures for regional Assemblies and other activities may be met by income from previous years.

The following fiscal data are drawn from the books of The American Assembly as of June 30, 2004.

In the fiscal year 2003-2004, contributions from corporations, foundations, and individuals, as well as income from miscellaneous sources, for specific programs and for general support, totaled \$2,361,179. During the same period, expenditures for individual Assembly programs and for carefully controlled general and administrative costs totaled \$1,123,517.

The trustees and staff of The American Assembly are grateful to all those individuals, corporations, and foundations who supported the Assembly's work this year through their financial contribution. Those who provided funds for the current fiscal year are listed on the following page.

## AMERICAN ASSEMBLY FUNDERS 2003-2004

Altria Group, Inc.	Mary W. Harriman Foundation
AT&T Foundation	Roderick and Carla Hills
Government of Canada	Inman Foundation
M.R. Bauer Foundation	Marsh, Inc.
Charles Benton	The May Department Stores Company
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Ford Foundation	PricewaterhouseCoopers LLP
GE Foundation	Paul A. Volcker
David Gergen	The Williams Companies
The Gladys and Roland Harriman Foundation	

## AMERICAN ASSEMBLY BOOKS AND REPORTS

The background papers for Assembly programs are published commercially; the final reports of policy finding and recommendations are published by The Assembly as booklets and appear as an Appendix in the volumes. Listed below are the topics that have been addressed by The American Assembly each year. Assembly books on these topics may be purchased from the source indicated for each title. Copies of most final reports since fall 1969 are available, free of charge, from The American Assembly. Recent reports are also available as PDF files and may be downloaded from the Assembly's web site.

- 1951— U.S.-Western Europe Relationships<sup>2</sup>
- 1952— Inflation
- 1953— Economic Security for Americans
- 1954— The U.S. Stake in the U.N.<sup>2</sup> • The Federal Government Service (revised 1965)<sup>1,2</sup>
- 1955— United States Agriculture<sup>2</sup> • The Forty-eight States (State Government)
- 1956— The Representation of the United States Abroad (revised 1964)<sup>1,2</sup> • The United States and the Far East (revised 1962)<sup>1,2</sup>
- 1957— International Stability and Progress<sup>2</sup> • Atoms for Power<sup>1,2</sup>
- 1958— The United States and Africa (revised 1963)<sup>1,2</sup> • United States Monetary Policy (revised 1964)<sup>2</sup>
- 1959— Wages, Prices, Profits, and Productivity<sup>1,2</sup> • The United States and Latin America (revised 1963)<sup>1,2</sup>
- 1960— The Federal Government and Higher Education<sup>1,2</sup> • The Secretary of State<sup>1,2</sup>
- 1961— Arms Control: Issues for the Public<sup>1,2</sup> • Outer Space: Prospects for Man and Society (revised 1968)<sup>1,2</sup>
- 1962— Automation and Technological Change<sup>1,2</sup> • Cultural Affairs and Foreign Relations (revised 1968)<sup>1,2</sup>
- 1963— The Population Dilemma (revised 1969)<sup>1,2</sup> • The United States and the Middle East<sup>1,2</sup>

- 1964— The United States and Canada<sup>1,2</sup> • The Congress and America's Future (rev. 1973)<sup>1,2</sup>
- 1965— The Courts, the Public, and the Law Explosion<sup>1,2</sup> • The United States and Japan (revised 1975)<sup>2</sup>
- 1966— The United States and the Philippines<sup>1,2</sup> • State Legislatures in American Politics<sup>2</sup> • A World of Nuclear Powers?<sup>1,2</sup> • Challenges to Collective Bargaining<sup>1,2</sup>
- 1967— The United States and Eastern Europe<sup>1,2</sup> • Ombudsmen for American Government?<sup>1,2</sup>
- 1968— Law in a Changing America<sup>2</sup> • Uses of the Seas<sup>1,2</sup> • Overcoming World Hunger<sup>1,2</sup>
- 1969— Black Economic Development<sup>2</sup> • The States and the Urban Crisis<sup>2</sup>
- 1970— The Health of Americans<sup>2</sup> • The United States and the Caribbean<sup>2</sup>
- 1971— The Future of American Transportation<sup>1,2</sup> • Public Workers and Public Unions<sup>1,2</sup>
- 1972— The Future of Foundations<sup>1,2</sup> • Prisoners in America<sup>1,2</sup>
- 1973— The Worker and the Job<sup>1,2</sup> • Choosing the President<sup>2</sup>
- 1974— The Good Earth of America<sup>1,2</sup> • On Understanding Art Museums<sup>1,2</sup> • Global Companies<sup>1,2</sup>
- 1975— Law and the American Future<sup>1,2</sup> • Women and the American Economy<sup>2</sup>
- 1976— The Nuclear Power Controversy<sup>1,2</sup> • Jobs for Americans<sup>1,2</sup> • Capital for Productivity and Jobs<sup>1,2</sup>
- 1977— Ethics of Corporate Conduct<sup>2</sup> • The Performing Arts and American Society<sup>1,2</sup>
- 1978— Running the American Corporation<sup>1,2</sup> • Race for the Presidency<sup>1,2</sup>
- 1979— Energy Conservation and Public Policy<sup>1,2</sup> • Disorders in Higher Education<sup>1,2</sup> • Youth Employment and Public Policy<sup>1,2</sup>
- 1980— The Economy and the President<sup>1,2</sup> • The Farm and the City<sup>1,2</sup> • Mexico and the United States<sup>1,2</sup>
- 1981— The China Factor<sup>1,2</sup> • Military Service in the United States<sup>1,2</sup> • Ethnic Relations in America<sup>1,2</sup>

1982— The Future of American Political Parties<sup>1,2</sup> • Regrowing the American Economy<sup>1,2</sup>

1983— Financial Services<sup>2</sup> • Technological Innovation in the ‘80s<sup>1,2</sup>

1984— Alcoholism and Related Problems<sup>1,2</sup> • The Arts and Public Policy in the United States<sup>2</sup> • Canada and the United States<sup>1,2</sup>

1985— The Promise of Tax Reform<sup>1,2</sup> • East-West Tensions in the Third World<sup>3</sup>

1986— World Population and U.S. Policy<sup>3</sup> • Health Care and Its Costs<sup>3</sup>

1987— A Workable Government? <sup>3</sup> The U.S. Constitution<sup>3</sup> • Global Competitiveness<sup>3</sup>

1988— America’s Global Interests<sup>3</sup> • Living with China: U.S./China Relations in the Twenty-First Century (revised 1996)<sup>3</sup>

1989— The Global Economy<sup>3</sup> • The Future of Social Welfare in America<sup>1</sup> • The United States and Africa: A Post-Cold War Perspective (revised 1997)<sup>3</sup>

1990— Preserving The Global Environment<sup>3</sup> • Tort Law and the Public Interest<sup>3</sup> • Public Money & the Muse<sup>3</sup> • Community Capitalism (revised 1997)<sup>3</sup>

1991— Rethinking America’s Security<sup>3</sup> • From Occupation to Cooperation: The United States & United Germany<sup>3</sup> • After the Soviet Union<sup>3</sup> • The Arts and the Public Purpose (revised 1997)<sup>3</sup>

1992— After the Soviet Union<sup>3</sup>

1993— Interwoven Destinies: Cities and the Nation<sup>3</sup> • Beyond the Beltway: Engaging the Public in U.S. Foreign Policy<sup>3</sup> • Philanthropy and the Nonprofit Sector in a Changing America (revised 1998)<sup>3</sup> • The United States, Japan, and Asia: Challenges for U.S. Policy<sup>3</sup>

1994— U.S. Intervention Policy for the Post-Cold War World<sup>3</sup>

1995— World Migration and U.S. Policy<sup>3</sup> • U.S. Foreign Policy and the United Nations System<sup>3</sup> • Public Engagement in American Foreign Policy<sup>1</sup> • Fueling the Future: America’s Automotive Alternatives<sup>1</sup> • Revitalizing America’s Distressed Communities<sup>1</sup>

1995— Threatened Peoples, Threatened Borders: World Migration and U.S. Policy

1996— Living with China<sup>3</sup>

1997— The United States and Africa<sup>3</sup> • Community Capitalism<sup>1</sup> • The Arts and the Public Purpose<sup>1</sup>

1998— Philanthropy and the Nonprofit Sector<sup>4</sup> • U.S. National Interests and the Western Hemisphere

1999— The Economy: Sustaining Growth with Opportunity<sup>1</sup> • Updating America’s Social Contract<sup>3</sup> • The Future of the Western Hemisphere<sup>1</sup> • The United States and the Americas<sup>3</sup> • Deals & Ideals: For-Profit and Not-For-Profit Arts Connections<sup>1</sup> • Philanthropy and the Nonprofit Sector in a Changing America<sup>4</sup>

2000— Matters of Faith: Religion in American Public Life<sup>1</sup> • Religion in American Public Life<sup>3</sup> • Strengthening American Families<sup>1</sup> • Reweaving the Social Tapestry<sup>3</sup>

2001— Racial Equality<sup>1</sup> • Civil Society Collaboration<sup>1</sup> • Art, Technology, and Intellectual Property<sup>1</sup>

2002— Searching for the Uncommon Common Ground<sup>3</sup> • Building a More United America<sup>1</sup>

2003— Keeping America in Business<sup>1</sup> • Workforce Intermediaries for the Twenty-first Century<sup>5</sup>

2004— The Future of the Accounting Profession<sup>1</sup> • The Creative Campus: The Training, Sustaining, and Presenting of the Performing Arts in American Higher Education<sup>5</sup>

### *Special Editions*

1960— Goals for Americans<sup>1,2</sup>

1966— Population Dilemma in Latin America<sup>1,2</sup>

1970— Japanese-American Relations in the 1970s<sup>1,2</sup>

1972— The U.S. and the U.N. (monograph)<sup>1</sup>

1973— Discord in the Pacific<sup>1,2</sup>

1975— The Records of Public Officials (monograph)<sup>1</sup>

2002— Conducting Your Community Dialogue (a companion to Building a More United America)<sup>1,3</sup>

*Books and Reports Available From:*

<sup>1</sup>*The American Assembly  
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AMERICAN ASSEMBLY  
REGIONAL CO-SPONSORS

Using the procedures established at Arden House, the Assembly has joined the following for meetings:

Agnes Scott College	California State College
Albion College	California State Polytechnic University
Alma College	California State University-Sacramento
American Bar Association	Canadian Institute of International Affairs
American Council on Germany	Canadian Studies Center
American Humanics	Carleton University
American Institute for Contemporary German Studies	The Carter Center
Arizona State University	Case Western Reserve University
The Asia Foundation	Catholic University of America
Asia Society	Centro Brasileiro de Relações Internacionais (CEBRI)
Aspen Institute	Centre for Canadian-United States Law
Associated Colleges of the Midwest	Center for Strategic and International Studies
Atlantic Council of the United States	Center for the Study of the American Experience
Ball State University	Center of Inter-American Relations
Battelle Memorial Institute	Central States College Association
BIOMA (Venezuela)	Centre for European Policy Studies
Boston College	Chautauqua Institute
Brigham Young University	Chicago State University
The Brookings Institution	The Chinese Academy of Social Sciences
The British Museum	
Brown University	
California State Bar	

Claremont Graduate School	Houston Area Research Center	Robert M. La Follette Institute of Public Affairs	Oklahoma State University
Cleveland Council on World Affairs	Hubert H. Humphrey Institute of Public Affairs	Lawrence University	Oregon State University
Coalition for Community Capitalism	Huntington Memorial Hospital	Lewis and Clark College	The Pacific Council on International Policy
Coalition for Community Collaboration-Kansas City	Indiana University	John C. Lincoln Institute	Pacific Institute for Research and Evaluation
The Coco-Cola Company	Inner City Economic Forum (ICIC)	Louisiana State University	Phelps-Stokes Fund
Connecticut Agricultural Experiment Station	The Institute of American Studies	Make the Road by Walking	Philippines-America Society
Council on Foreign Relations	Institute of International Relations, National Chengchi University	Manchester College	PolicyLink
Creighton University	Interfaith Alliance Center	Mexican Council on Foreign Relations	Prevention Research Center (California)
Dallas Council on World Affairs	Interfaith Alliance Foundation	Michigan State University	Principia College
Denver High Schools	Institute for Local Self Government	Mid-America Arts Alliance	Quebec Association of American Studies
Detroit College of Law	Instituto Centroamericano de Administracion de Empresas (INCAE) Costa Rica	Mississippi Action for Community Education	Rhodes College
Drake University	Instituto de Estudios Internacionales of Universidad de Chile	Morehouse College	Rice University
Duke University	InterAmerican Dialogue	National Civic League	Ripon College
Eastern Michigan University	International Institute for Strategic Studies (London)	National Commission for Employment Policy	Saint Louis University
Emory University	International Relations Council of Kansas City	National Commission for Manpower Policy	San Diego State University
English-Speaking Union	Japan Center for International Exchange	National Commission for the Observance of World Population Year	Shanghai Municipal Center for International Studies
First Amendment Center—Freedom Forum	The Johnson Foundation	New Mexico State University	Skirball Cultural Center
Florida Atlantic University	Lyndon B. Johnson Library	Nitze School of Advanced International Studies, Johns Hopkins University	Southeastern Conference on Alcohol and Drug Programs
Florida International University	Lyndon B. Johnson School of Public Affairs	North Central Association	Southern Methodist University
Fresno State College	Kansas State University	Northern Illinois University	Spellman College
George Washington University	Ewing Marion Kauffman Foundation	Northwestern University	Stanford University
Georgia Institute of Technology	Kennesaw State University	Notre Dame University	Syracuse University
The Getty Center	Kent State University	Occidental College	Tarkio College
Girl Scout Council of Northwest Georgia		Ohio University	Temple University
Global Foundation for Democracy and Development			Texas A&M University
Hallmark Corporation			Texas Commission on Alcohol and Drug Abuse

Texas Department of Health  
Time and Space Limited  
(New York)  
Town Hall Los Angeles  
Trauma Foundation  
Tufts University  
Tulane University  
United Methodist Church of  
St. Paul & St. Andrew  
U.S. Air Force Academy  
Universidad Casa Grande  
(Ecuador)  
Universidad del Valle (Colombia)  
University of Arizona  
University of Arkansas  
University of British Columbia  
University of Calgary  
University of California-Berkeley  
University of California-Davis  
University of California-  
Los Angeles  
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University of Puerto Rico  
University of South Carolina  
University of Southern California  
University of St. Thomas-  
Minnesota  
University of Texas-Arlington  
University of Wisconsin  
University of Wisconsin-  
Milwaukee  
University of Wyoming

University of Tennessee  
University of Texas-Austin  
University of Texas-Dallas  
University of Texas Health Science  
Center (Houston)  
University of Vermont  
University of Washington  
The Urban Institute  
Utah State University  
Vanderbilt University  
Washington State  
China Relations Council  
Wayne State University  
Western Washington University  
Wilton Park (UK)  
Women's Resource Center of  
Grand Rapids  
Woods Hole  
Oceanographic Institution  
World Affairs Council of Boston  
World Affairs Council of Charlotte  
World Affairs Council of Northern  
California  
World Affairs Council of  
Philadelphia  
World Affairs Council of  
Pittsburgh  
Yale University  
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Founded by Dwight D. Eisenhower in 1950 when he was president of Columbia University, The American Assembly, incorporated in the State of New York, holds meetings and publishes books and reports to illuminate issues of United States policy.

The home of The American Assembly and the scene of national sessions is Arden House, which was given to Columbia University in 1950 by W. Averell Harriman. E. Roland Harriman joined his brother in contributing toward adaptation of the property for conference purposes. The buildings and surrounding land, known as the Harriman campus of Columbia University, are fifty miles north of New York City.

Arden House is a distinguished conference center. It is self-supporting and operates throughout the year for use by organizations with educational objectives. The American Assembly is a tenant of this Columbia University facility only during Assembly sessions.

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At least two national programs are initiated each year. Authorities are often retained to write background papers presenting essential data and defining the main issues of each subject.

The Assembly Technique: All Assemblies follow essentially the same procedure. Background papers are sent to participants in advance of the Assembly. The Assembly meets in small groups typically for four lengthy discussion periods. All groups use the same agenda. At the close of these informal sessions, participants adopt in plenary session a final report of findings and recommendations. This report is widely circulated and placed on the Assembly's web site, [www.americanassembly.org](http://www.americanassembly.org).

Other Assemblies and Meetings: International, regional, state and local Assemblies and meetings are frequently held following the national session. Assemblies have been held in most areas of the United States and two dozen foreign countries, including England, Switzerland, Malaysia, Canada, the Caribbean, South Africa, Central America, the Philippines, Japan, China, and Taiwan. Most Assembly projects are initiated at Arden House.

